

## THE SUSTAINIER

#### Published Quarterly



For the Soldiers and Civilians of the "Cast Iron Brigade"



#### **Control + Click to follow links**

- 2. Commander and CSM
- 3. American Samoa
- 4. Al Calderwood
- 5. Evergreen Quake
- 6. Davida Beck
- 7. Ammo Support
- 8. Arctic Face to the Field
- 9. Fort Clatsop
- 10. Safety Corner
- 11. Spring Clean-up
- 12. People Pics
- 13. More Pics
- 14. Things to think about





**Eddy McLendon** is awarded the Department of the Army Meritorious Civilian Service Award by General Ann Dunwoody Commander Army Materiel Command.





This past March, I was both grateful and blessed for the invitation to return to my island home, American Samoa, as the keynote speaker for Women's History Month. After so many years it was a wonderful opportunity to travel to my hometown, visit my alma mater, reunite with family and friends and of course address the women of American Samoa. It was also an opportunity to reflect on my life, my successes and failures and the many mentors who guided me along the path of my military career. I was inspired by so many young people aspiring to join the military and serve their country. Today ROTC, on the island, provides opportunities for young women to realize their full potential; an opportunity simply not available just a few short years ago. So the theme of this year's Women's History Month "Women's Education - Women's Empowerment" has special meaning for me. Empowerment through education is as true today as it was the day I began my 6000 mile journey from the shores of Pago Pago, American Samoa to West Point, New York in 1985. Clearly, education gave me the opportunity to shape my future, the means to care

for my family and serve my country. I am equally thankful for the strength and inspiration I received from my family, friends and my cultural heritage. Education is an investment in you; something that can never be taken away. If you are considering college, consider no more, seize the opportunity to change your life and fulfill your dreams. Summer is just around the corner, I encourage each of you to enjoy your well deserve time off and to be with your loved ones. Please have fun and be safe in all that you do and know that you are valued members of the 404th AFSB family. Again, thank you for providing outstanding "Cast Iron Support" to this command, our Soldiers and our Nation. I am truly honored to serve as your commander and to be part of such a great team.







Army Profession Campaign: The Profession of Arms campaign was announced in December of 2010. The challenge was in the messaging to the Army as a whole in what it meant. The campaign was meant to examine our strengths and weaknesses to prepare for the Army of 2020. As you know we have evolved as an Army and the threats of the world changed. We cannot let the recent lessons learned make us a one dimensional Army focused only on Counter Insurgency (COIN). Our organization has an incredible amount of experience, in the way we fight today as well as in the past. Let your voice be heard to make Army 2020 multi-dimensional in all facets of war fighting. Summer is arriving enjoy and be safe. GEN Robert W. Cone, Commanding General, U.S. Army Training and Doctrine Command stated"...To shape the Army of 2020, we have to understand the Army profession today. After a decade of war, we must take stock of our profession, examining our strengths and weaknesses so that we can prepare our Army for future uncertainties." "The Army Profession Campaign is as much about dialog and reflection as it is about research and analysis. But most importantly, this campaign is about the actions we will take to improve our profession. Therefore, the end of year report to senior leaders will ultimately change doctrine, leader development, training, education, evaluation, selection, and promotion. As we

move forward, I ask each and **every Soldier and all Army civilians** to take ownership of our profession and think deeply about how you want it to improve our Army. Then, I invite you to join the conversation as we build the strongest, most capable, and adaptable force ever imagined."

"Fun" is often missing in Army additional duty job descriptions. I recently found an exception to that rule as the 404th AFSB Public Affairs Officer (PAO). On I March 2012 President Obama declared March Women's History Month. The purpose was to acknowledge the great women of our nation who have challenged and shattered ceilings in pursuit of full and enduring equality. This year's theme "Women's Education—Women's Empowerment". The Army has been at the forefront of social change advocating education and empowerment of women for



many years. In November 2008, Army Materiel Command welcomed America's first female four star, General Ann Dunwoody as it's new commander. In June





Southernmost American Territory

2011 the 404th AFSB welcomed it's first female commander, Colonel Leafaina "Ina" Olive Tavai-Yahn. But this would not be Colonel Yahn's first, first. COL Yahn is the daughter of the late High Chief Atiumaletavai Kaleopa and Lauolive Tavai from the village of Gataivai and a graduate of Samoana High School. She was America's first American Samoan to attend a United States Military Academy, gradu-

ating from West Point in 1989. Many firsts would precede Colonel Yahn's name as she ascended

through the ranks of the Army. So it only stands to reason that she would be invited, at the request of Governor Togiola T. A. Tulafono as the guest speaker for American Samoa's Women's History Month Observance. Governor Tulafono stated, "we believe you are the ultimate representative, one who exemplifies ...Women's Empowerment through Educa-



tion." Army Sustainment Command directed I document her historic return to American Samoa. This is the part where my additional duty as the Public Affairs Officer gets fun. This was Colonel Yahn's first visit to the island territory since 2003. I have to admit, I wasn't entirely sure where American Samoa is located in the Pacific. But quickly learned a passport was required to board one of the two weekly Hawaiian Air flights traveling the 2562 mile southern journey from Hawaii to Pago Pago, American Samoa.

Pronounced "Pango Pango, SAM-ywah," not "Suh-MO-uh. " In total a 10,488 mile round trip that I was more than happy to make, especially during a cold rainy March.

Nineteen hours after leaving the Pacific Northwest's front door, we taxied to our final destination just below the equator. American Samoa, a tiny tropical paradise of 76 square miles with a population of 55,000. A single two-lane ribbon of road surrounds the volcanic island governed by a maximum speed limit of 25 mph that can take you



to one of two McDonalds. Upon arrival this seemed insanely slow but after several days the abnormal became acceptingly normal. Unscheduled yet routine and uniquely colorful "Aiga" (family) buses provide reliable simple travel alternatives for all. This tropical island is probably what Hawaii was in the 1940s with the occasional tourist. Tourism is largely limited by travel: costs (\$2000 r/t), time, dis-



tance and limited flights. The people of American Samoa are welcoming, friendly and Christian. Family ties remain unchanged and unchallenged from external influences creating an impenetrable bond defining island unity. The goal

of many young American Samoan's is to achieve personal and financial independence which often involves leaving the island paradise. The Reserve Officer Training Corps (ROTC), largely filled with young women, is one of the best opportunities for personal growth and eventual employment. COL Yahn took the opportunity to speak with junior college ROTC cadets at two of the islands seven high schools. They were focused and spell bound as COL Yahn, who has rock star status, described the journey of her decision to leave American Samoa and enter the unknown. Her first trip

"off island" was to West Point, New York, where the reality of her decision came with cultural shock, bewilderment and the cold winds off the Hudson River. Through the pressures and confusion she swore "never to let her family down." ROTC Cadet questions ranged from discussing her three combat tours to her monthly salary. COL Yahn was quick to point out she didn't just wake up making a colonel's salary. It came from years of hard work and dedication and never using her gender or heritage as a crutch for personal gain.



Beach and Rainmaker Mountain (also known as North Pioa Mountain 1679 ft) in front of Tavai Family Estate



Returning to the island after many years is a cause for family celebration. No other event exemplifies that than a traditional pig roast with all the trimmings. The preparation of this festive event involves both the immediate and extended family. The menu included baked taro and bananas, marinated Ahi tuna and barbequed turkey, chicken, beef, fish, shrimp and of course the pig. My favorite; fresh spinach cooked in coconut milk. I was surprised to discover the actual cooking time for the mango leaf stuffed pig was less than one hour.



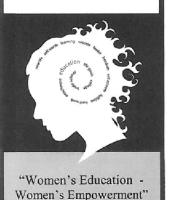
COL Yahn's office call with Governor Tulafono





American Samoa Government Department of Human Resources Presents

> Women's History Month March 2012



The 22 March 2012

main event was held at the historic Governor Rex Lee Auditorium filled to capacity with leading women from the island community where COL Yahn would be the keynote speaker. The theme of this year's celebration,; Women's Education -Women's Empowerment. COL Yahn spoke passionately that the key to her success was the legacy of her education which be-

gan in American Samoa, continued through her career in the Army including her recent graduation from the Naval War College. Before receiving a standing ovation, she emphasized the single most empowering tool for women to succeed realize their full potential and make critical choices in the pursuit of their goals and dreams was education.



COL Yahn and Evelyn Langford Director of Human Resources (COL, USAR) and childhood friend.

by Greg-Alderete



Mr. Allen R. Calderwood was awarded the Meritorious Civilian Service Medal on 4 May 2012 for 31 plus years of Federal Service. He distinguished himself throughout his 31 years of civilian service by continually finding unique and creative ways of ensuring Soldiers received the support they deserved. Most recently, he served as the Logistics Management Specialist for the 404th Army Field Support Battalion-Lewis 4/2 Stryker Brigade Combat Team Brigade Logistics Support Team, where he deployed twice in support of OIF. Mr. Calderwood was also instrumental in the successful completion of two national level Resets of the 4/2 SBCT. Al's dedication to mission accomplishment was a key component to the unit's accelerated timeline in support of OIF 09-10. In addition, he was responsible for the management of an annual maintenance budget in excess of 9 million dollars for the 70th RRC and provided command briefings to Commanding Generals, Command Executive Officer, and the Director of Logistics on all major projects and on-going issues in the maintenance arena. Recently Al bought a Harley Davidson Road Glide, I presume as a retirement gift to himself and his wife to ride into the dream of retirement. Keep the rubber side down and your knees in the breeze brother Al. Sam Dresel

CONGRATULATIONS Mr Scott Shields CONGRATULATIONS Joint Base Lewis McChord Mr Scott Shields CONGRATULATIONS Maintenance Division Joint Base Lewis McChord Mr Scott Shields For their selection as Maintenance Division Joint Base Lewis McChord For their selection as Maintenance Division Runner-Up For their selection as Runner-Up For the Chief of Staff For the Chief of Staff Logistics Excellence Award For the Chief of Staff Logistics Excellence Award

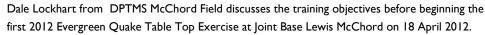
Arnold Pindle,
DCO, 404th AFSB
farewells and presents Yanna Rodriguez, Resource Management, with the
"Commanders
Award for Civil Service. Yanna will be
greatly missed by all.

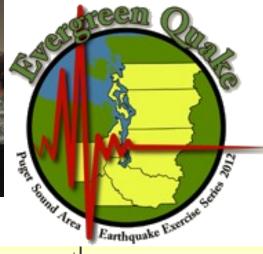


Military Decision Making Process (MDMP). Members of the 404th AFSB and AFSBn Lewis recently completed an abbreviated MDMP refresher course at the Joint Base Lewis McChord Mission Training Support Facility. This is normally a 40 hour course detailing the methodical planning process but due to time constraints instructors we able to compress the program of instruction. This two day course presented a likely scenario in which the 404th AFSB was ordered to provide "Defense Support to Civil Authorities (DSCA) as a result of a natural disaster. Commanders and staff have used this analytical process in decision making for years to war game and develop viable courses of action to develop an executable plan. Yes, ultimately the decision falls on the shoulders of the commander. What all quickly came to realize is this is not simply an S3 or operations problem, if done correctly it requires the collective experience, knowledge and analytical effort of all primary staff members to ensure the commander has the problem solving tools in place to make logical decisions. It is also an ongoing effort that requires the staff to consistently analyze the situation and provide the commander with the necessary information to continue in orders execution.

## EVERGREEN QUAKE ROCKS









**Evergreen Quake 2012** is a series of three exercises intended to test the response and recovery capability of local, state, federal, tribal governments and private sector entities located within the eight-county Puget Sound metro area. The goal is to disrupt day-to-day operations throughout the military and civilian communities (no electricity or communications), evaluate evacuation and shelter capabilities and ultimately improve collective joint-operational readiness of emergency management. The two day Functional Exercise is designed to examine local, state, tribal and federal mid-phase response plans and Emergency Operations Center (EOC) operations following a catastrophic earthquake in the Puget Sound region. Seven counties, over twenty cities, several tribes, and numerous private sector partners, state and federal agencies will participate in the exercise. The Logistics Exercise will validate the combined local, state and federal capacity to manage disaster relief supplies after a major disaster. A multi-day participation model will be used to allow involvement by various local communities, state and federal agencies. The

Recovery Tabletop Exercise (TTX) is a two day exercise that will focus on recovery activities. The first day of the exercise will evaluate short-term recovery issues such as: temporary housing, debris removal, individual / family assistance and returning to "business as normal". The second day is for local, tribal, state, federal, and senior public officials. It will address long-term recovery policy issues such as: community restoration, regional and state economic revitalization, and reconstruction of critical infrastructure. JBLM will be declared the Incident Support Base to assist FEMA.



Greg Alderete (Left) 404th AFSB SPO leads Evergreen Quake Working Group





"What's the Army's Survival Plan; the Marine Corps," Davida Beck says with a sly smile, followed by, "Once a Marine, always a Marine." Davida Beck

gradated from high school in 1996 hoping to pursue a musical career in one of the branches of the Armed Forces. The Marine Corps offered her the challenge to compete for the Marine Corps Band. On 21 October 1996 she "Stepped on the yellow footprints" at Parris Island, South Carolina ulti-

mately deciding to train as Supply Administration and Operations Specialist, a decision that ultimately led her to her current profession, a Logistics Management Specialist employed by Army Sustainment Command. After attaining the rank of Sergeant, Davida ETS'd in 2002 after serving with the 3rd Force Service Group in Okinawa Japan. Using her GI Bill she enrolled in Boise State as an Accounting Major and in 2003 transferred to the University of South Carolina, Columbia, South Carolina. To qualify for in state tuition she joined the I/I5Ist Aviation Regiment Army National Guard as an Aviation Tech and Supply Chief for the



South Carolina Army Aviation Flight Facility. She deployed to Iraq in 2004-2005. In 2007 Davida graduated Cum Laude with a Bachelor of Science double major in Accounting and Finance and a minor in Technology Service and Training Management. In 2008 she moved to Huntsville, Alabama to work as an AMC contractor in the Cost Analysis Division of AMCOM G3. In 2009 she was accepted into the AMC Fellows Program where she graduated with a 4.0 GPA and first in a class of 93, with Master's in Business Administration from Texas A&M. Davida reported to the 404th AFSB Support Operations Office in September 2010 and works within the current operations section.



In the 1940s downtown Olympia Washington had 96 active artisan wells. Today there are only 19. The most popular among the local community is located on 4th and Adams.

What was once little more

than a pipe extruding from the pavement has recently been upgraded attracting many more users. The water is tested monthly for bacteria, annually for nitrates and every three years for inorganic chemicals and today meets state and federal drinking water standards. Bring a bottle next time you visit Olympia.



"It's the Water."



Construction of the long awaited \$115M Joint Base Regional Sustainment Support Center began quietly with the construction of a chain link fence around the building site. This time next year we should see significant changes with a completion date around Oct 2013. The building site is approximately 50 acres located west of HQ 404th AFSB (BLDG 9530). The complex was designed to enhance efficiency and effectiveness, improve coordination and provide cost avoidance through consolidation of 20 Assistant Secretary of the Army for Acquisition, Logistics and Technology [ASA (ALT)] and Army Materiel Command (AMC) activities across 17 locations. See Facebook for pictures as progress begins.



SFC Mark Walters (404th AFSB Equal Opportunity NCOIC) prepares to send posters of the Army's new S.H.A.R.P. Program. Sexual Harassment/Assault Response & Prevention.



Joe McGee, AMCOM SCR, Updates MG McQuistion

Leafaina O. Yahn COL, LG

Commander

**Gregory L. Alderete**Public Affairs Officer

The 404th AFSB Sustainer is an authorized, unofficial publication distributed IAW AR 360-I for members of the 404th Army Field Support Brigade and is published quarterly. The editorial content of this publication is the responsi-

bility of Mr. Greg Alderete, 404th Public Affairs Officer who may be reached by writing to the 404th Army Field Support Brigade, ATTN: Public Affairs Officer, MS 25, Box 339500, Joint Base Lewis McChord, 98433-9500. The PAO is also available via commercial telephone at 253-477-1469 or FAX at 253-966-6199 or via email <a href="mailto:gregory.alderete@us.army.mil">gregory.alderete@us.army.mil</a>

With only 3 LARs in the 404th AFS's footprint, the US Army Joint Munitions Command (JMC) has by far the smallest LAP presence in the Pacific Rim. Those LARs are mighty in support and play a unique role in keeping the "shoot" in the Army triptych, "shoot, move, communicate." What makes JMC LAR unique is the lack of a "LAR



Josh Yott, of the AFSBn-LEW, assisting the 1-25 SBCT BAO

track" or a distinct AR 700-4-type logistics assistance profession in the JMC. JMC LARs are all quality assurance specialists (ammunition surveillance), or "QASAS", registered in CP-20, a program which has, since 1920, operated under directed-placement/mandatory mobility conditions. A word about QASAS training is in order. Irrespective of prior munitions background, all would-be QASAS participate in the U.S. Army Defense Ammunition Center (DAC) two-year training program Training focuses on technical aspects of ammunition design and function to produce qualified depot-level ammunition inspectors. But QASAS training has necessarily included a

heavy dose of explosives safety instruction and practice, as well. These two highly-specialized areas of expertise form the core skill set a QASAS brings to the JMC's Logistics Assistance program. As a rule, QASAS are assigned into a LAR position by the CP-20 Ammunition Civilian Career Management Office (ACCMO) only after having served in assignments at a wholesale ammunition depot and subsequently, at an ammunition supply point (ASP). Prior Army service is preferred in selecting individuals to serve as LARs, but is not a requirement; willingness and

ability to work well with soldiers in an austere and uncomfortable environment, however, is. The Brigade Ammunition Warrant Officer has acquired expertise in ammunition operations and accountability. The JMC LAR, with a QASAS background, complements the warrant officer's skills with a distinct and different technical and safety expertise. They are to fuse together as a team. A warrant officer once enthusiastically observed to this author, "A good QASAS and a good warrant, working together, can save the world." Thus, a second different aspect of



Andy Rayment, JMC's SCR 404th AFSB, calculates net explosives weight of 40mm grenades 4-2 SBCT's AHA at YTC. Andy's first LAP assignment came

the JMC's LAP: the mission is entirely external to the AFSB. The JMC LAR does not bring depot-level maintenance capability forward; nor does the JMC LAR supervise home station ARFORGEN activities. The JMC LAR does, however, bring a necessary skill set into a brigade's class V operation. The JMC LAR will be, effectively, a member of the supported brigade's SPO. So the LSE won't see much of the JMC LAR. He or she will be one of the class V functionaries within his or her supported brigade. The JMC LAR will assist the brigade safety manager in laying out the brigade's ammunition transfer and holding point (ATHP). The LAR will supervise the inspection and recovery (disposal) of munitions returned to the ATHP. The LAR will accompany the BAO on battlefield circulation to unit sites to pass judgment on serviceability of munitions in the unit areas, and to advise the unit on ways to preserve assets. The LAR will respond to munitions accidents and incidents and, where a supporting installation capability does not exist, conduct ammunition malfunction investigations.

### ARCTIC FACE TO THE FIELD

Like other units in 404th AFSB, AFSBn-AK handles the full spectrum of support to our nation's fighting forcetic, ranging from managing the ARFORGEN process, to overseeing DOL support, to supervising Left Behind Equipment and Pre-Deployment Training Equipment support. However, something that is unique to AMC's "Arctic Face to the Field" can be seen in the recent semi-annual ammunition

barge, which completed operations at the Port of Valdez in the first week of May 2012.

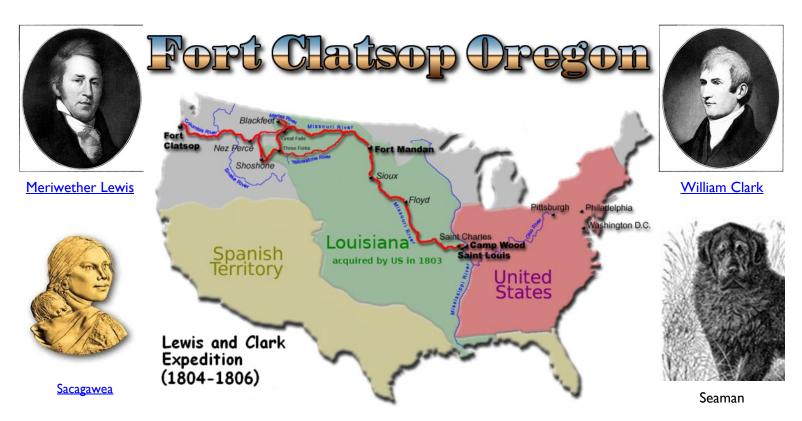
Because of Alaska's austere, remote location, all training ammunition resupply and ammunition retrograde is transported on a barge whose operations occur in the spring and fall of each year. Preparation for the barge, which is spearheaded by the Surface Deployment and Distribution Command



(SDDC), involves not only the ASPs at Fort Wainwright and Joint-Base Elemendorf-Richardson (JBER), but also elements of the U.S. Air Force and U.S. Coast Guard who are stationed in Alaska, in addition to the U.S. Army Alaska staff.

For this year's spring barge, the 109th Transportation Company of 17th CSSB handled the movement of Class V north from the Port of Valdez to the ASPs at JBER and Fort Wainwright, while a contracted company transported retrograde ammunition south from the ASPs to the barge. The addition of 109th Transportation Company was a change from barge operations conducted in previous years, serving as an outstanding training event for these Soldiers especially when you consider that 300 miles separates Valdez from JBER, while Fort Wainwright is an additional 360 miles from JBER.

The barge departed the Port of Hadlock in Washington on the afternoon of 20 April, arriving at the Port of Valdez in Alaska on 28 April to discharge northbound ammunition containers. While 109th Transportation Company began moving ammunition north to the ASPs, the barge departed Valdez in order to deliver Class V to elements of the U.S. Coast Guard on Kodiak Island, Alaska. The barge returned to Valdez on 3 May, and from that point the SDDC initiated the call forward for southbound ammunition retrograde containers. Operations concluded on the 7th.



Just 142 miles south of Fort Lewis Washington (named after CPT Meriwether Lewis) and now Joint Base Lewis-McChord, is a replica of the winter camp where 33 members of the "Corps of Discovery" or the Lewis and Clark expedition wintered from December 1805 to March 1806 before returning East. The name is derived from the Clatsop, a small Chinookan speaking tribe located in the Pacific Northwest. Today the Fort Clatsop is protected as part of the Lewis and Clark National and State Historical Parks. If you want to visit this park, the consider one of the best kept secrets in the Pacific Northwest as your temporary residence, a stones through away is Camp Rilea, Oregon.



Camp Rilea, near Warrenton, is an active Oregon National Guard installation and training area, originally named Camp Clatsop. The installation has a camp ground with full RV hook-up, hotel and several guest houses all reasonably priced.

Its recommended you call the billeting office (503) 836-4052 to check



on availability. While you are there visit: Astoria (Movie; The

Goonies), the Astoria Column, Fort Stevens (Coastal Defense) State Park, Seaside Beach resort (End of the Oregon Trail, Cannon Beach on finally the Tillamook Cheese Factory all located just off historic highway 101.

Hot Weather

Spring is the time to get yourself, your family and friends ready for the summer months. One of the first things you want to start with is hydrating which includes drinking plenty of water

and drinks that contain electrolytes. Be cautious of these new energy drinks as they may contain a lot of caffeine and some have alcohol. Some of the drinks that you will want to stay away from are juice drinks, soda and coffee as they can cause dehydration. Next comes the sun screen, you will want to buy something in the range of 30 SPF or better to prevent sun burn. You will also want to apply your sun screen several times per day es-



pecially if you are going to swimming or sweating a lot. Chap stick or lip balm is handy to prevent cracked or dry lips. Sun glasses are very helpful for blocking the bright sun and glare from getting into your eyes. One of the issues that you will want to understand is the different issues dealing with heat injuries such as: sunburn, heat rash, heat exhaustion, heat cramps, heat stroke, dehydration and over hydration (<a href="https://example.com/hyponatremia">hyponatremia</a>). To find out more check out the following web sites for heat related injuries: <a href="https://example.com/check-out-noise/com/hyponatremia">CDC ,NOAA</a> and <a href="https://example.com/oshape</a>

Bug Bites and Insect Stings: Have you even been bitten or stung by poisonous insect and wondered about the proper treatment and after effects? Most of the United States had a mild winter and the bugs are expected to be out in full force this year. Check out the following

sites for more information:



- ♦ <a href="http://www.webmd.com/allergies/ss/slideshow-bad-bugs">http://www.webmd.com/allergies/ss/slideshow-bad-bugs</a>
- ♦ <a href="http://kidshealth.org/parent/firstaid\_safe/emergencies/insect\_bite.html">http://kidshealth.org/parent/firstaid\_safe/emergencies/insect\_bite.html</a>

Fire Works: Normally associated with the 4 July, Independence Day holiday can cause injuries, burns, fires, hearing loss and other associated problems. Before you go out and buy fireworks you may want to think through several issues. <u>First</u> - the displays you see on TV or at major events are put on by professionals that play for the worst case scenario. Lightning, Murphy's Law, weather, and all possible hazards are considered up front – some of these have been learned the hard way from previous accidents or incidents.



**Second** – are you going to be breaking any city or state laws or ordnances buy setting off fireworks in your area? **Third** – What kind of fireworks are you planning to be setting off? Sparklers, noise makers, fire crackers, rockets can all be very dangerous in the wrong hands. **Fourth** – are you covered if the accident does happen like a person or child gets burned or injured on your property; the roof of the house down the street catches fire; the field you are using catches fire, etc. **Fifth** – What kind of safety equipment do you have on hand like water, fire extinguisher, hose, etc., and who is your fire guard while everyone else is having fun. **Sixth** – What are your risk factors and when do you call a halt to the so called fun to prevent someone from being hurt? A wise person may set up and brief their rules of engagement when everyone arrives, so they can ask questions and get answers up front. **Seventh** – Are there going to be any added risk factors such as alcohol, drugs, children or someone with special needs in attendance? The more I think of the potential issues the more I think that watching someone else put on the show is a better idea. **CONTINUED NEXT PAGE** 

**101** Critical Days of Summer (28 May 2012 to 3 September 2012) – This is the most hazardous time of the year as more people will be on the road for traveling away from the house, vacation, work, etc. Schools will be letting out during this period. Pools and swimming will be opening and people like to be out in the fresh air and sun.

Think about 5 or more things that you currently do that could get you in an accident. Do you drive and text, answer the phone without a hands free device, eat and drive, take care of the kids or pet while driving, write notes, play games or watch TV while driving, tail gate, get upset with traffic, etc. Now think of any close calls that you have had recently like almost hitting the car in front of you, running partially off the road, missing an exit, etc. Think about the two areas (distracters or close calls) if so what are you doing to prevent this behavior from occurring in the future? We continue to indulge in new products, electronics, food, etc., that keep us from doing the one thing that we are suppose to be doing – driving the vehicle. If you have had some close calls, now is the time to think it through and figure out how to prevent it from happening in the future. It is interesting to note that you very seldom read an article where an individual has never had an accident but you hear a lot about the people that did and how they want everyone to prevent it from happening to them. Risk Management is an area that may interest those that do not want to have an accident. It can also be used for money management and an endless variety of things that affect us daily.

is the identification, assessment and prioritiza-RISK MANAGMENT tion of risks followed by coordinated and economical application of resources to minimize, monitor, and control the probability and/or impact of unfortunate events or to maximize the realization of opportunities. Risks can come from uncertainty in financial markets, project failures (at any phase in design, development, production, or sustainment life-cycles), legal liabilities, credit risk, accidents, natural causes and disasters as well as deliberate attack from an adversary, or events of uncertain or unpredictable rootcause. Several risk management standards have been developed including the Project Management Institute, the Natural Institute of Standards and Technology, actuarial societies, and ISO standards. Methods, definitions and goals vary widely according to whether the risk management method is in the context of project management, security, engineering, industrial processes, financial portfolios, actuarial assessments, or public health and safety. The strategies to manage risk typically include transferring the risk to another party, avoiding the risk, reducing the negative effect or probability of the risk, or even accepting some or all of the potential or actual consequences of a particular risk. Use Risk Management everyday as a tool to protect yourself, your family and friends to identify the potential hazards. Stay Safe!



The 150th Street / Murray Road intersection in Woodbrook will be replaced with a modern roundabout to improve traffic flow through this congested intersection.

Should be finish end of July 2012

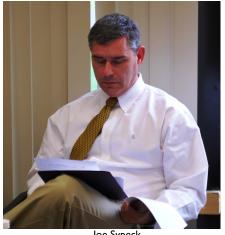








SFC Mark Walters and MG McQuistion







Bob Farr, 404th AFSB Master Black Belt, explains "value stream mapping" to Support Operations staff officers.



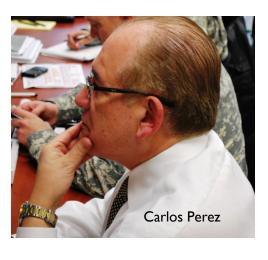
GEN Dunwoody and Mr. Heumphreus



March Commanders Conference Cascade Club Joint Base Lewis McChord



SFC Theodore Turner







Bernie Mabini (AFSBn Lewis)



Sam Dresel and Roy Niiyama (AFSBn Lewis) clamming at Pacific Beach, WA

TACOM
Perry Cushman



Support Operations
Welcomes SFC William Johnson



S-I Welcomes

Ms Gwen Garfield



Bob Farr (Left) and Joe Sypeck (Second from Right). Bob Farr is teaching the ASC Lean Sign Sigma Black Belt Course



404<sup>th</sup> AFSB Suicide Awareness Training SFC Theodore Turner

# Some Things to Think About

Deep in the center of the Fort Lewis training ranges just off one of the many range roads is a an obscure obelisk. It marks the location where Major Alexander P. Cronkhite died from a single gunshot to the chest during training exercise at Fort Lewis on 25 October 1918. In September 1922 veterans of the 213th Engineer Regiment erected the moment to memorialize MAJ Cronkite.



To this day the circumstances of his death remain unresolved. Several members of his command were charged with

murder but later acquitted. Major Cronkhite graduated 7th in West Point Class of 1915, the class that stars fell on including Omar Bradley and Dwight Eisenhower.

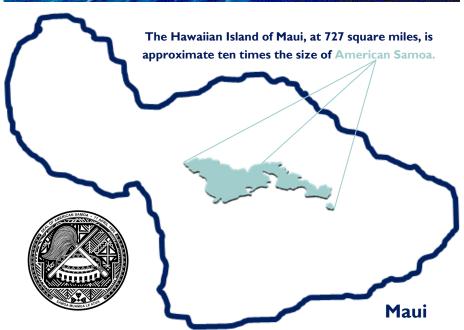






His father, MG Adelbert Cronkite, was very outspoken and dis-

satisfied how the Department of the Army handled the investigation and was subsequently reprimanded by the Secretary of War John Weeks and forced to retire in 1923.



- There are 80-100 billion galaxies in the observable universe and 200 billion stars in the Milky Way galaxy.
- The international Space station is the length and width of a football field
- The average Space Shuttle mission costs \$775 million





http://www.lewis.army.mil/afsc/





"Be kind whenever possible. It is always possible." The Dali Lan